Graduate School Retreat

February 4, 2022



Office of Postdoctoral Affairs Overview

- Advocacy and support for postdocs across campus Work with Utah Postdoctoral Association & affiliated groups Postdoc demographics & other HR issues Updating Postdoc Policy Assist individual postdocs as needed
- Visiting Scholar Program

Temporary, unpaid visitors, 3-12 month stays

IP agreements & screening for access to sensitive information (ITAR)

• Distinguished Mentor Award

2021 Awardees: Lee Ellington (Nursing), Laurence Parker (Education), Wanda Pillow (Social & Cultural Transformation)

2022 Nominations now open!

Office of Postdoctoral Affairs Progress & Planning

Overview of postdocs on campus

Postdoc numbers down across campus

Prior goals and achievements

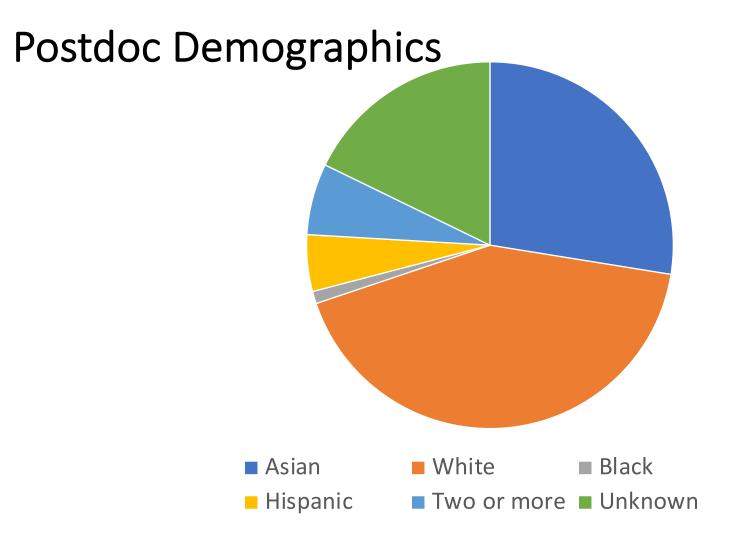
Significant progress made, much left to do, less buy-in from basic sciences than health sciences

• Work in progress

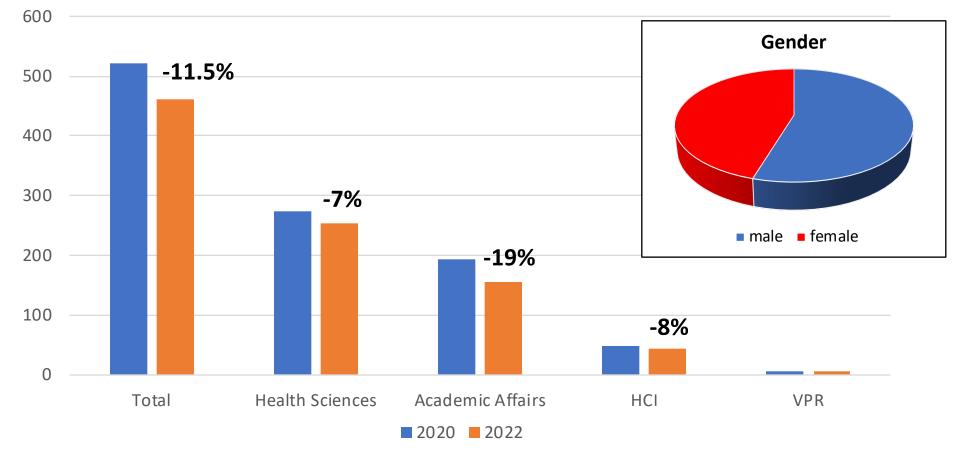
Postdoc Policy Mentoring Up

Next steps

Presidential Postdoctoral Fellowship program Expanding OPA and our offerings Revisiting hiring initiative



Postdoc Numbers Down Across Campus



Prior Goals (from 3/2020)

- Standardizing hiring, offer letters, procedure for transitioning to fellowship
- Postdoc orientations to be held quarterly (with swag)
- Recruit DoPS from departments with 25+ postdocs (Biochemistry, Chemistry, HCI, Human Genetics, Pathology, School of Biological Sciences) and reps from Schools/Colleges for others (Health, Medicine, Pharmacy, Science, Engineering, Social & Behavioral Science)
- Mentoring Up curriculum serving as beta test site
- Travel awards (now online), local group awards



Work in Progress: Postdoc Policy Updates

- Academic Senate Committee: stakeholders from across campus
- **Charge:** Assessing concerns, identifying solutions, drafting new Guidelines/Rules/Policies related to existing policy 6-309
- **Timeline:** Provided a report to the Academic Senate in March 2021, drafting policy for approval spring 2022

• Recommendations:

- Minimum salary based on NIH pay scale
- Minimum 6 weeks paid parental leave
- 5 year term limit (exceptions as appropriate)
- Updates to hiring, termination, grievance processes

Work in Progress: Mentoring Up

Mentoring Up Workshop

Mentoring Up – a professional skills development workshop for Postdocs and Graduate students aims to help you develop the skills needed for success in your current training program and future career. This evidence-based, data-driven, NIH-supported program was developed by the Center for the Improvement of Mentored Experiences in Research. It is offered on our campus through the Graduate School and the Office of Postdoctoral Affairs. The program is structured as four 1-2 hour weekly modules, as outlined below.

SESSION 1: July 23 12-2 pm

Introduction and Maintaining Effective Communication (~ 2 h)

- Define mentoring relationships and your role as a mentor/mentee
 Prepare to reframe the relationship with your research mentor and "Mentor Up"
- Prepare to reframe the relationship with your research mentor and
- Communicate effectively across diverse relationships
- Accept and use constructive feedback
- Use multiple strategies for improving communication

SESSION 2: July 26 12-2 pm

Aligning Expectations (~1.5 h)

- Effective establish mutually beneficial expectations for the mentoring relationship
- Clearly communicate expectations

SESSION 3: July 28 12-2 pm

Addressing Equity and Inclusion (~1 h)

- Improve and expand understanding of equity and inclusion, and how diversity influences mentormentee interactions
- Recognize the impact that unconscious assumptions, preconceptions, biases, and prejudices bring to the mentor-mentee relationship and how to manage them

Building Research Self-Efficacy (~ 1 h)

- Define self-efficacy and its four sources
- Articulate your role in building your own self-efficacy as well as the influence of others on selfefficacy
- · Devise strategies to support others' research self-efficacy

SESSION 4: July 30 11-1 pm

Achieving Independence and Seeking Professional Development (~ 2 h)

- Define independence and identify the benefits and challenges of fostering independence
- Develop or revise your individual development plan (IDP)



Up Next: Goals for the coming year

Presidential Postdoctoral Fellowship Program

Similar programs at peer institutions Aimed at increasing representation in faculty ranks Potential faculty pipeline program

• Expanding OPA

Revisiting hiring initiative Onboarding/orientation/exit surveys Professional development workshops Grant writing groups and resources Mentoring Up